



# THE GLOBAL FOOD SAFETY INITIATIVE





- **Introduction to GFSI**
- **Food Fraud Mitigation**



# Introduction to GFSI



# GFSI: Response to Growing Need

High-profile food safety crises

Audit fatigue with duplication and divergence

Multiple recalls from shared supply chains



CEOs of world food retailers agreed to take collaborative action



The Global Food Safety Initiative  
was launched in 2000





# GFSI: Global Food Safety Initiative

## The vision

Safe food for consumers everywhere

## The mission

Provide continuous improvement in food safety management systems to ensure confidence in the delivery of safe food to consumers worldwide.





# GFSI: Global Food Safety Initiative

## GFSI objectives

- Reduce food safety risks
- Manage cost in the supply chain
- Develop competencies and capacity building
- Facilitate knowledge exchange and networking



## What GFSI does

- Recognition of food safety management schemes to defined requirements in its Guidance Document
- Brings together food safety experts within a global network
- Drives global change through multi-stakeholder projects on strategic issues





# A Global Multi-Stakeholder Platform





# Platform for Collaboration







# GFSI Tools for Change



**Auditor  
Competence**



**Benchmarking &  
Recognition**  
with scopes from  
farm to fork



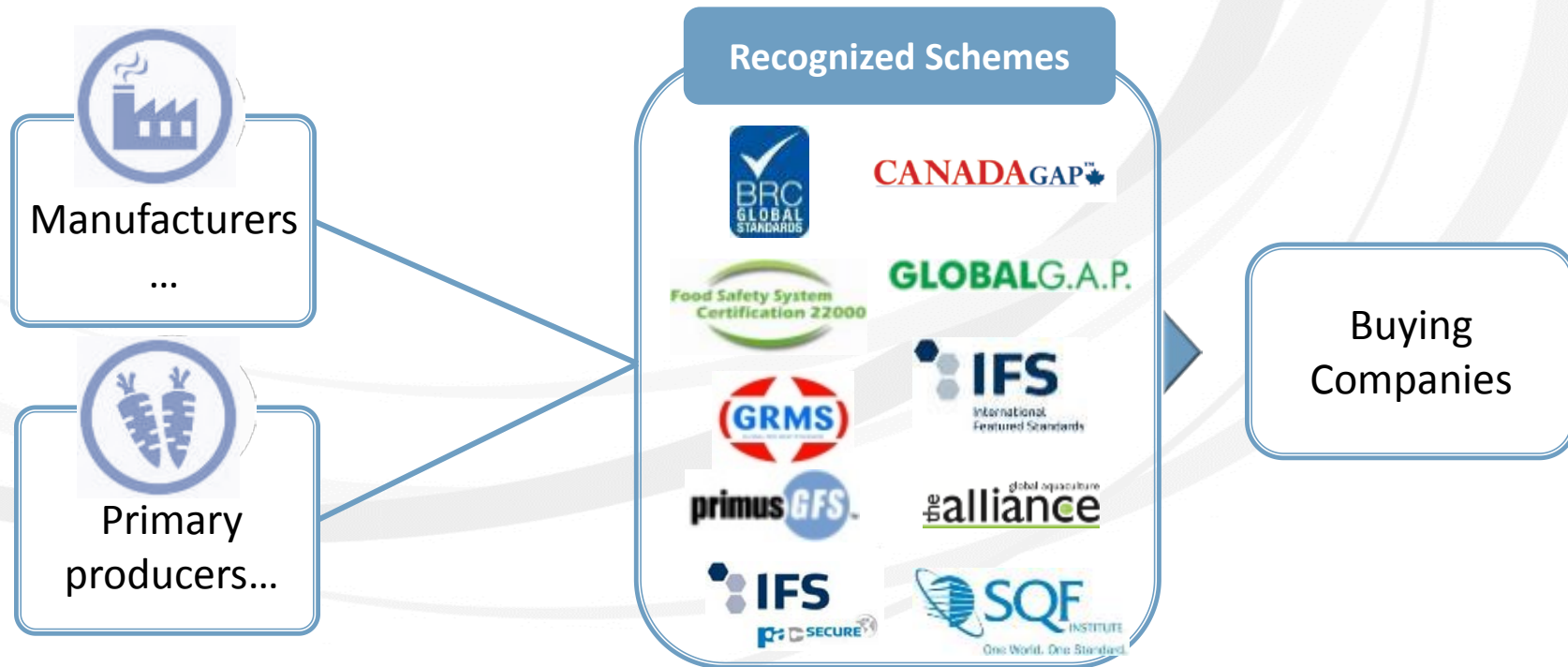
**Guidance  
Document**



**Global Markets  
Program**

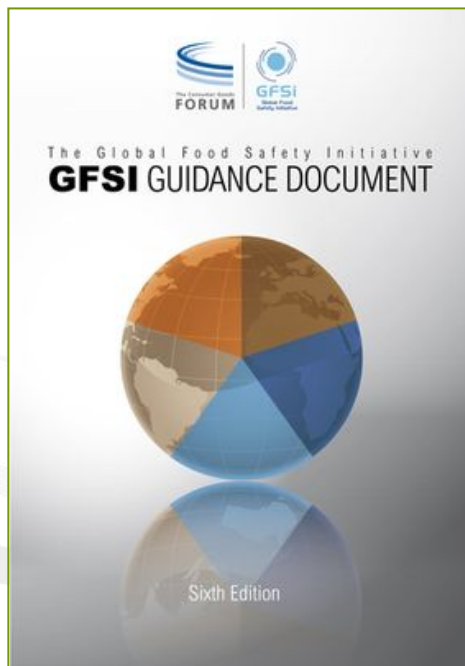


# The GFSI Approach





## Recognition of food safety management schemes to defined requirements in the Guidance Document



- Sets the requirements for food safety management schemes and key elements for the production of food and feed
- Defines the requirements for the effective management and control of conforming schemes
- Puts in place transparent procedures for the GFSI benchmarking **process**





# New GFSI Auditor Competence Model

- Effectiveness of food safety systems relies on a robust audit
- Strengthens credibility of audit against GFSI-recognized schemes



## GFSI Auditor Credentialing

Knowledge exam

Skills Assessment

### Competency framework

- Manufacturing (published 2014)
- Other scopes in progress



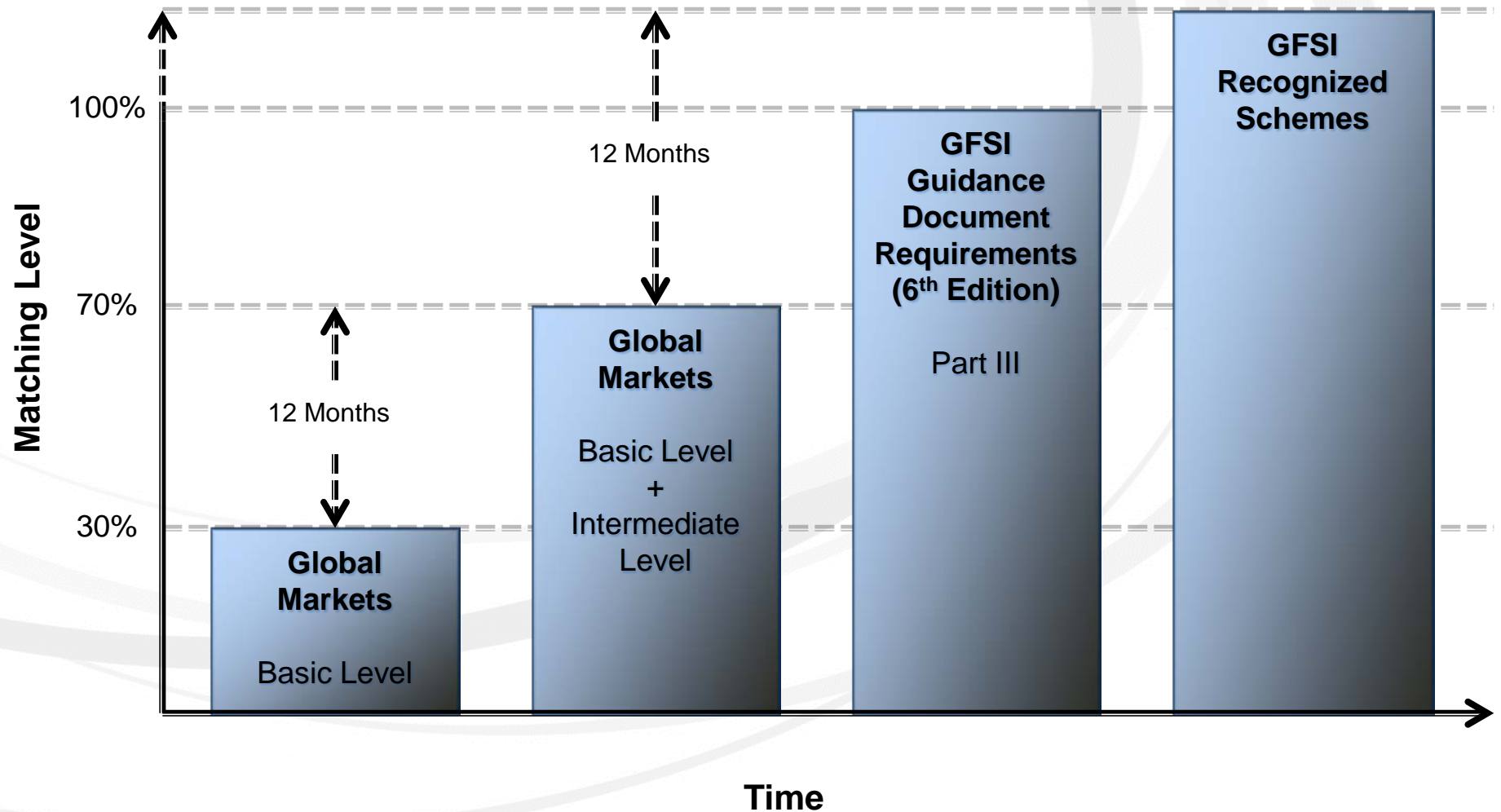
## Roadmap to Safer Food and Market Access

- Voluntary tool for development of supplier food safety management systems
- Targets less developed companies in primary production and manufacturing
- Guidance toward certification against GFSI recognized food safety schemes





# Global Markets Program







## Global Uptake of the Global Markets Programme





# Benefits of the GFSI Approach

## Supply chain

- Improved product integrity
- Better access to market
- Reduces duplication

## Public Health

- Increased confidence
- Reduced foodborne diseases
- Less product recalls



# Food Fraud Mitigation

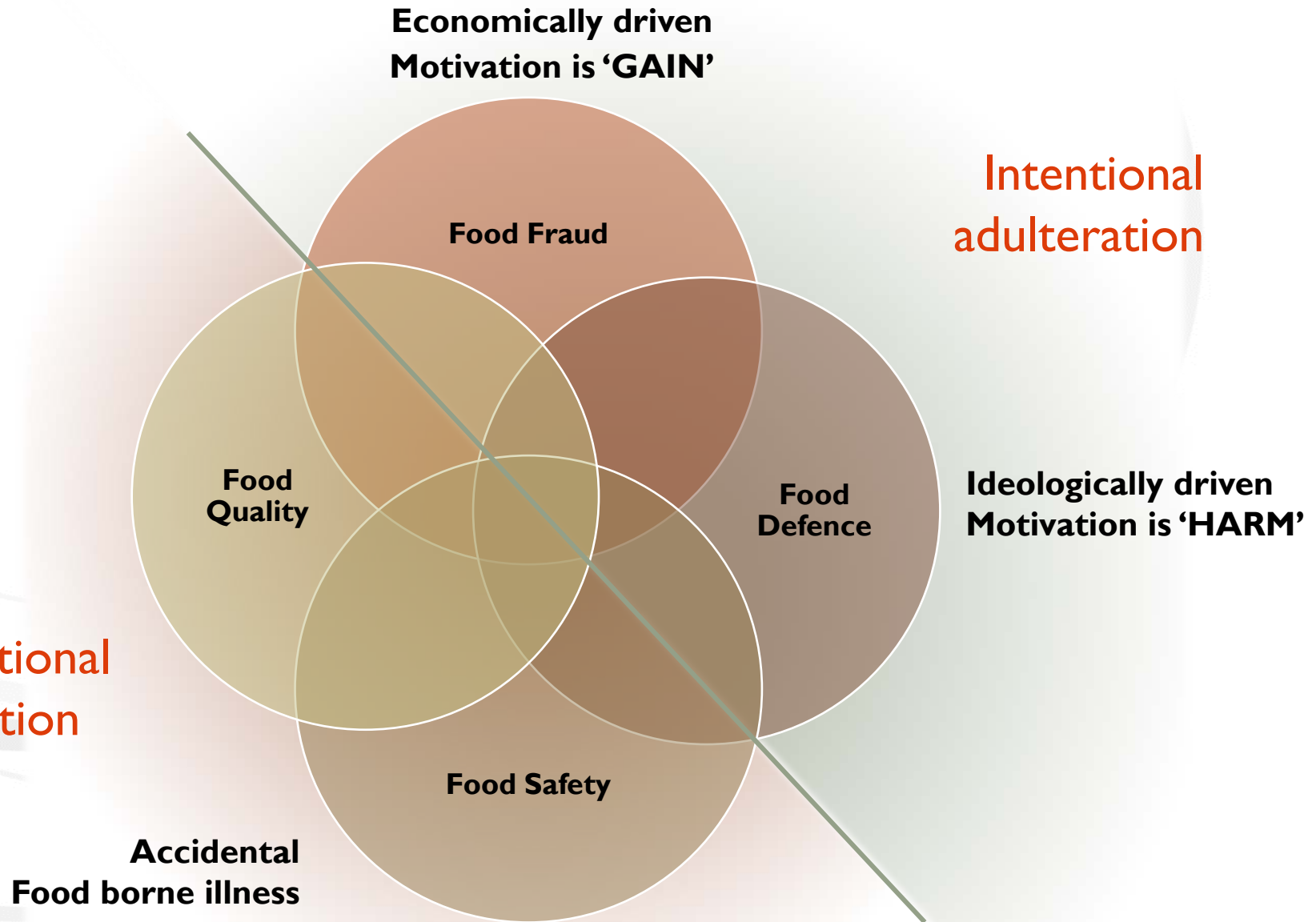
THE GLOBAL FOOD SAFETY INITIATIVE







# Food Fraud in the Context of GFSI





# Terminology

- Watered down products using non-potable / unsafe water
- Olive oil diluted with potentially toxic tea tree oil

## DILUTION

- Copies of popular foods - not produced with acceptable safety assurances.

## COUNTERFEITING

- Melamine added to enhance protein value
- Use of unauthorized additives (Sudan dyes in spices)

## UNAPPROVED ENHANCEMENTS

## SUBSTITUTION

- Sunflower oil partially substituted with mineral oil
- Hydrolyzed leather protein in milk

## CONCEALMENT

- Poultry injected with hormones to conceal disease
- Harmful food colouring applied to fresh fruit to cover defects

## FOOD FRAUD

## MISLABELLING

- Expiry, provenance (unsafe origin)
- Toxic Japanese star anise labeled as Chinese star anise
- Misabeled recycled cooking oil

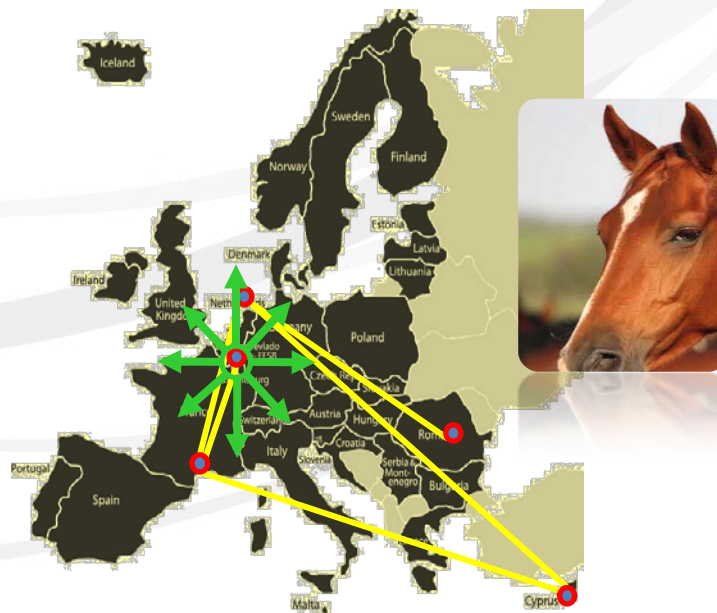
## GREY MARKET PRODUCTION/ THEFT/ DIVERSION

- Sale of excess unreported product

# Why is Food Fraud increasing?



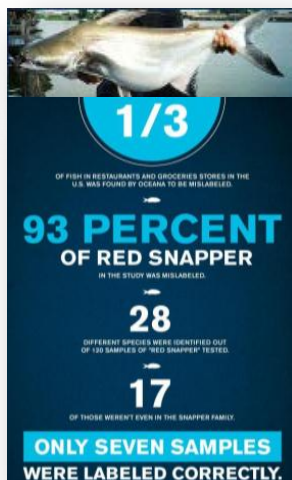
**Food supply is becoming more global**







# Top Foods & Ingredients for Fraud



Fish



Olive Oil



Milk



Honey



# Some Numbers on Food Fraud



Over **2,100**  
records

Level of  
fraud est.  
**10%**

• source: UK FSA

Cost to  
global food  
industry est.  
**\$ 30-40  
billion**

• source: J. Spink, MSU

Cost of one  
incident  
between  
**2% to 15%**  
of ann. rev.

• source: GMA

# The Impact of Food Fraud

## Impact on business

- Consumer trust
- Lost sales
- Crisis management

## Impact on consumer

- Most cases of food fraud not harmful
- But there are some notable exceptions



CNN World

### Tainted milk deaths rise

December 01, 2008

Six Chinese infants may have died from melamine-tainted milk powder, two previously reported by the government. The Ministry of Health said Monday.

The Ministry of Health said it has tested more than 22 million infants and children since September 10 and found that contamination has sickened nearly 300,000 children.

**SUDAN 1**

**CRISIS**

- What the biggest food scare since BSE will mean for businesses and brands
  - How swiftly retailers reacted to the red alert
  - The cost to suppliers; and who's going to pay
  - How can the industry stop it happening again?
- >> MAJOR SPECIAL REPORTS  
START ON PAGES 4 AND 28

World Health Organization  
Regional Office for Europe  
Copenhagen



### Toxic oil syndrome

Mass food poisoning in Spain

国家标准号: GB5410-1999

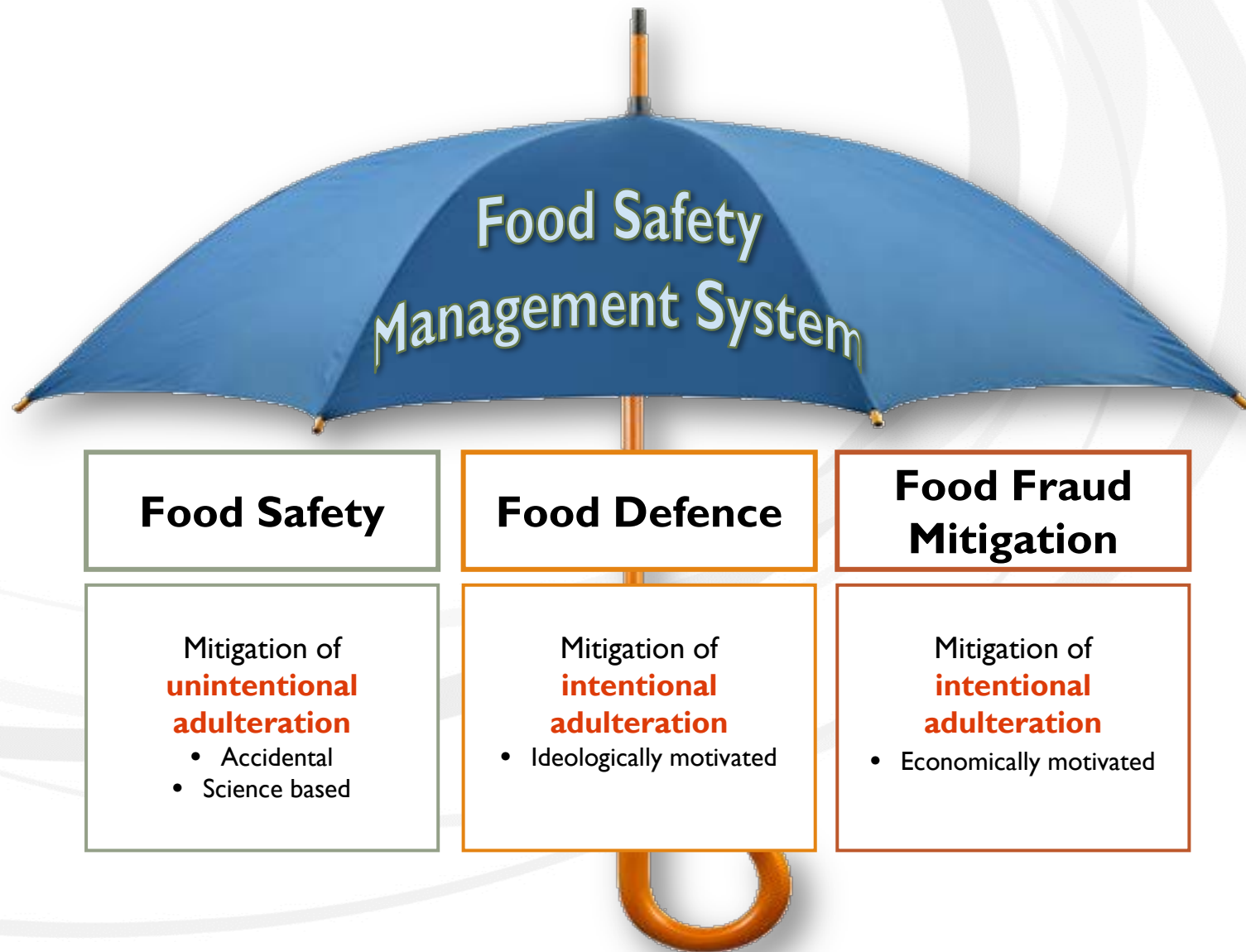
净重: 25 公斤

生产日期: 2008 年 11 月 1 日

产品标准

净重

# GFSI: FF Mitigation as Integral Part of FSMS







# Key Elements for FF Mitigation



Clause Name	Requirement
<b>Food Fraud Vulnerability Assessment</b>	<p>The standard shall require that the organisation have a documented food fraud vulnerability assessment procedure in place to identify potential vulnerability and prioritise food fraud mitigation measures.</p>
<b>Food Fraud Mitigation Plan</b>	<p>The standard shall require that the organisation have a documented plan in place that specifies the measures the organisation has implemented to mitigate the public health risks from the identified food fraud vulnerabilities.</p> <p>This plan shall cover the relevant GFSI scope and shall be supported by the organisation's Food Safety Management System.</p>



# Integration of Food Fraud Mitigation in FSMS

Incorporation in  
GFSI Guidance  
Document Vs. 7  
(2016)



Incorporation in  
Food Safety  
Management  
Schemes



Implementation  
and execution in  
companies' FS  
Management  
System



Certification via  
third party audits





# Food Fraud Vulnerability Assessment Tool

Practical Tool



Help companies  
undertake a vulnerability  
assessment



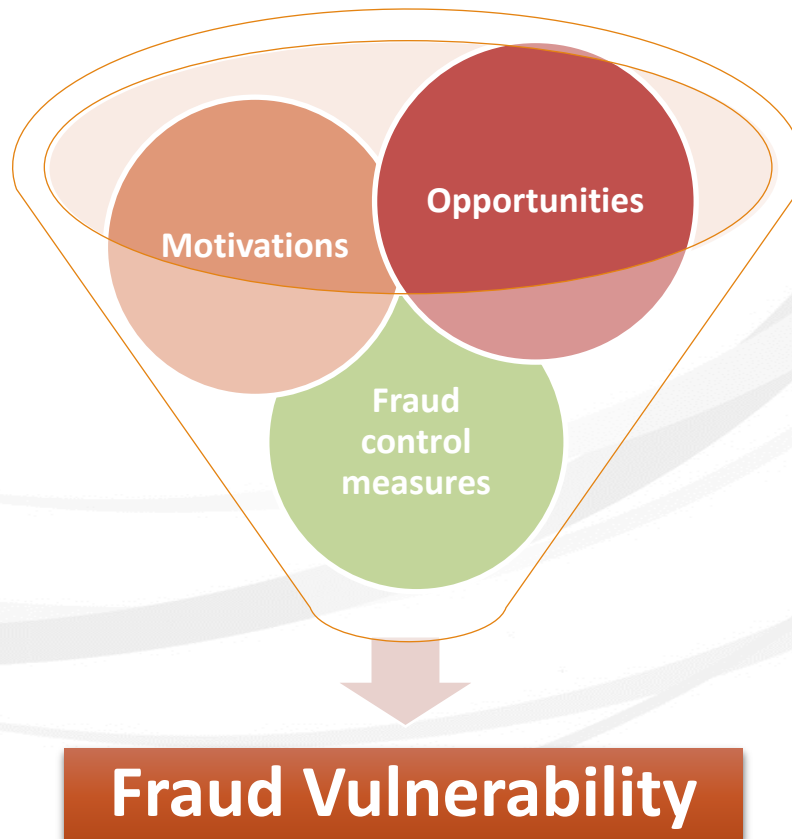
Help companies prepare a  
plan to mitigate the  
identified vulnerabilities





# Food Fraud Vulnerability Assessment Concept

## Fraud in Contemporary Criminology:

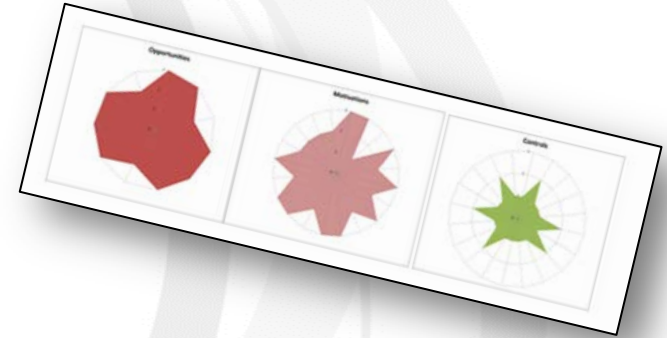




# Scope of the SSAFE Tool

## What the tool does

- Areas of vulnerability
- Links to sources for info gathering
- Basis to establish mitigation actions
- Links to other tools for further assessment where needed
- Platform for structured assessment on a regular basis
- Report that forms part of the FSMS



## What the tool does not

- Predict food fraud
- Detailed instructions on how to mitigate specific risks

## Scope

- Any food business across the entire food supply chain
- Ingredient, product, brand, site/location, country, etc
- Completed by a multifunctional team



**Thank you !**